





## Strategic programming and planning for infrastructure projects

## **Agenda**

## 28<sup>th</sup> November 2018 HOTEL Jump Inn, Koće Popovića 2a, Belgrade

Time	Topic
9:00-9:30	<ul> <li>Opening session</li> <li>Welcome;</li> <li>Introduction of trainers and participants;</li> <li>Training programme overview;</li> <li>Introductory questionnaire.</li> </ul>
9:30-10:15	<ul> <li>Current state of affairs in planning and programming of infrastructure projects in Serbia</li> <li>An overview of current state of affairs in Serbia regarding planning of infrastructure projects - preparation of multiannual planning document for period 2019 – 2025, roles and responsibilities of relevant institutions included in this process;</li> <li>Infrastructure projects' programming, methodology for selection and prioritisation, and development of single project pipeline lists for following sectors: environment, transport, energy and business infrastructure;</li> <li>Strategic relevance and single project pipeline of priority projects in environment and energy sectors – procedures, roles and responsibilities in this process;</li> <li>Current state and coordination of international donor's activities in Serbia.</li> </ul>
10:15 – 11:00	<ul> <li>Planning and programming of infrastructure projects in water sector – experience from Croatia</li> <li>Water sector in Croatia - responsibilities, key characteristics, strategic and planning documents;</li> <li>EU accession treaty and transitional period for Water Utility Directives;</li> <li>Institutional framework for EU funds;</li> <li>Planning and programming for 2014-2020 (priority axes, allocation of funds, indicators);</li> <li>Preparation of water utility infrastructure development projects for EU financing;</li> <li>Procedures for application and approval of projects;</li> <li>Status of implementation of EU funds until the end of 2018 - adsorption of EU fund, N+3 role, milestones - indicators;</li> <li>Long term planning.</li> </ul>
11:00-11:30	Coffee break
11:30 – 12:00	<ul> <li>Key problems in preparation and implementation of infrastructure projects in water sector – experience from Croatia</li> <li>Project preparation (final design, building permits, property issues, environmental documentation, capacity of beneficiaries, financing,);</li> <li>Procurement issues concerning sub-contracting - standardization of tender documentation, irregularities, audits;</li> <li>Key problems in implementation of contracts.</li> </ul>
12:15 – 13:00	Key requirements for timely preparation of EU co-funded infrastructure projects – experience from the Urban/Beneficiary prospective in Croatia







Time	Topic
	<ul> <li>Key steps towards meeting regulatory requirements related to planning of infrastructure projects and obtaining administration permits;</li> <li>Project analysis in the context of their compliance with the legal requirements;</li> <li>Planning the dynamic of the external (national level of governance) and internal procedures (local administration level of governance) for preparing/obtaining relevant permissions for project approval.</li> </ul>
	Financial and budgetary planning at the level of local administration
	<ul> <li>Development of financial resource estimate for each activity;</li> <li>Definition of budgetary requirements in the dedicated budget section of local administration;</li> <li>Formal budget adoption procedure and risk management issues;</li> <li>Public procurement planning – critical elements for objective planning of the project preparation and implementation.</li> </ul>
13:00-14:00	Lunch break
	Institutional implementation of the projects - internal capacity building and organizational system development – experience from Croatia
14:00-14:45	<ul> <li>Project team selection – identification of relevant organizational units, experts – definition of roles and responsibilities (internal stakeholder management) and formal appointment and document adoption procedures;</li> <li>Development of internal communication and cooperation system (project management, operation and decision making);</li> <li>External stakeholder management – definition of relevant external institutions (ministries, institutions at the national level, local communities and civil society organisations) - communication and cooperation system set up.</li> </ul>
14:45-15:30	Q&A – discussion
15:30-16:00	Closing session  • Closing remarks and training evaluation