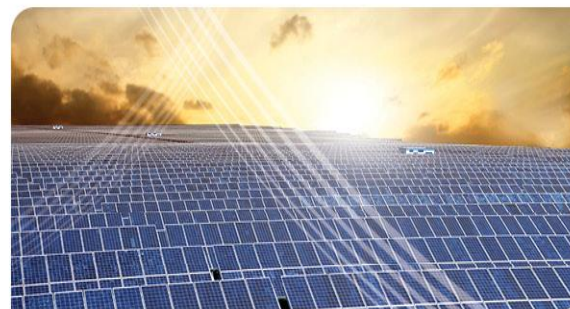
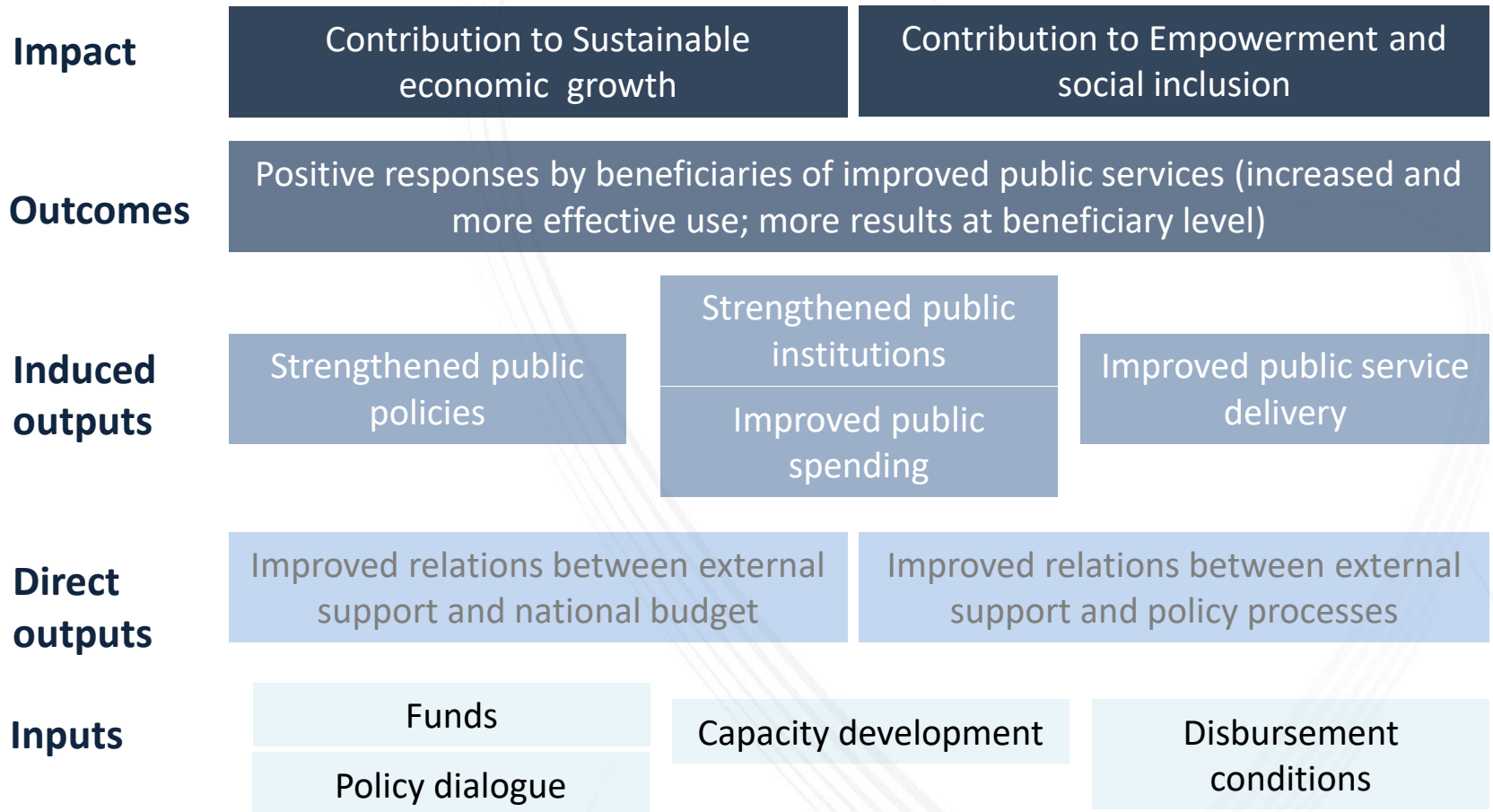


European Commission Budget Support in Serbia

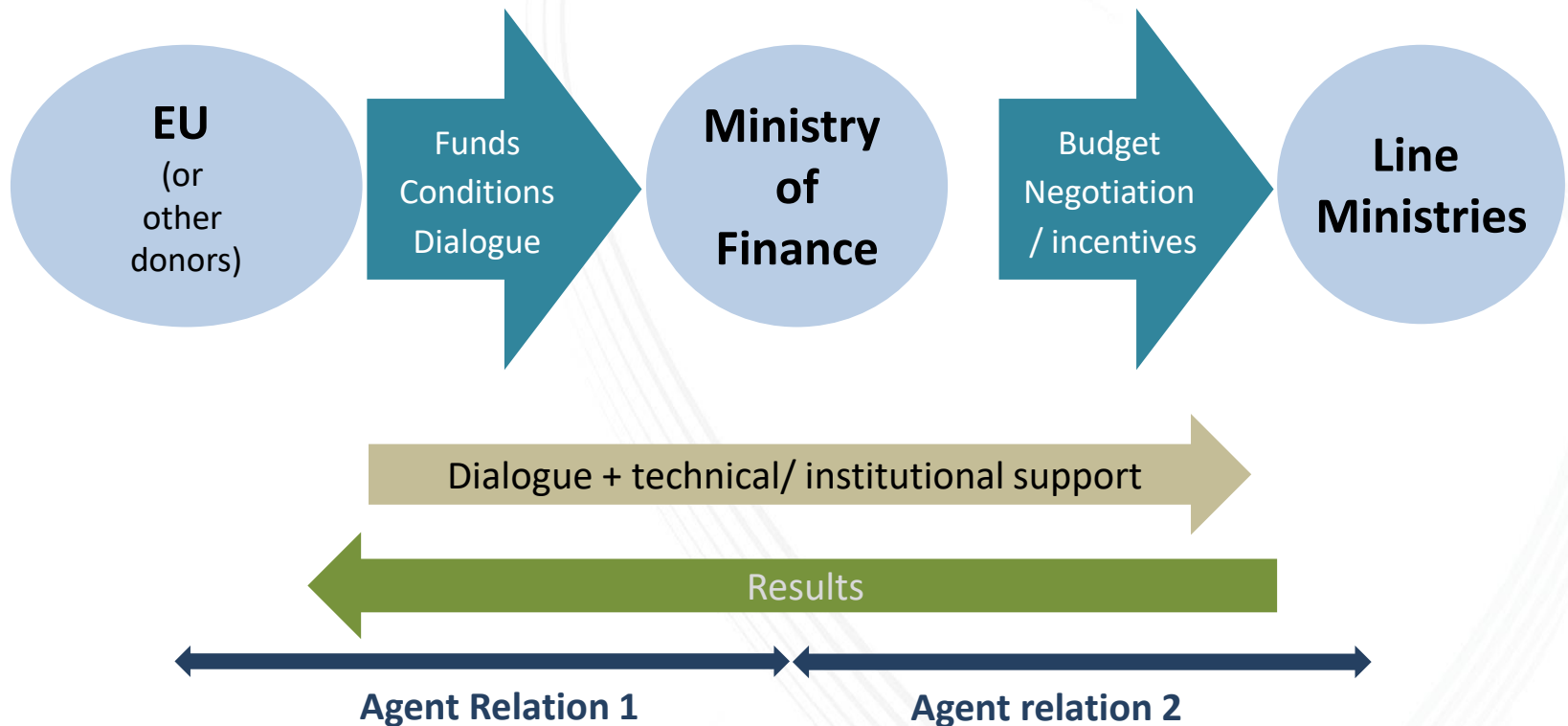
Module 5: Policy Dialogue



BS INTERVENTION LOGIC



THE PRINCIPAL- AGENT RELATIONSHIP

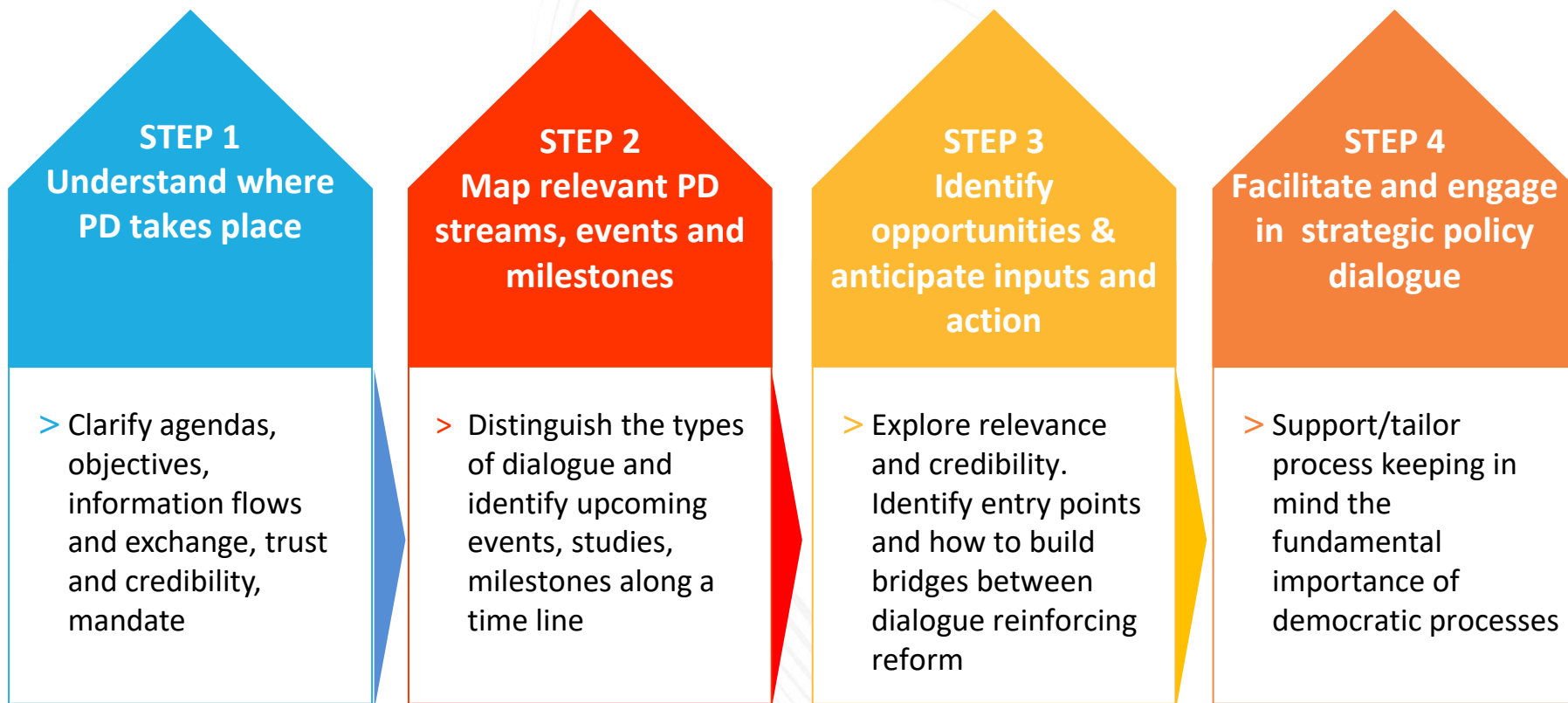


Source: Paul & Vandeninden

DIALOGUE - GENERAL CONCEPTS

1. A framework for coordination
2. Political and policy dialogue
3. Formal and informal dialogue
4. Operational, Strategic, High level dialogue

Meaningful engagement in policy dialogue



PEOPLE - PROBLEM - PROCESS

POLICY DIALOGUE

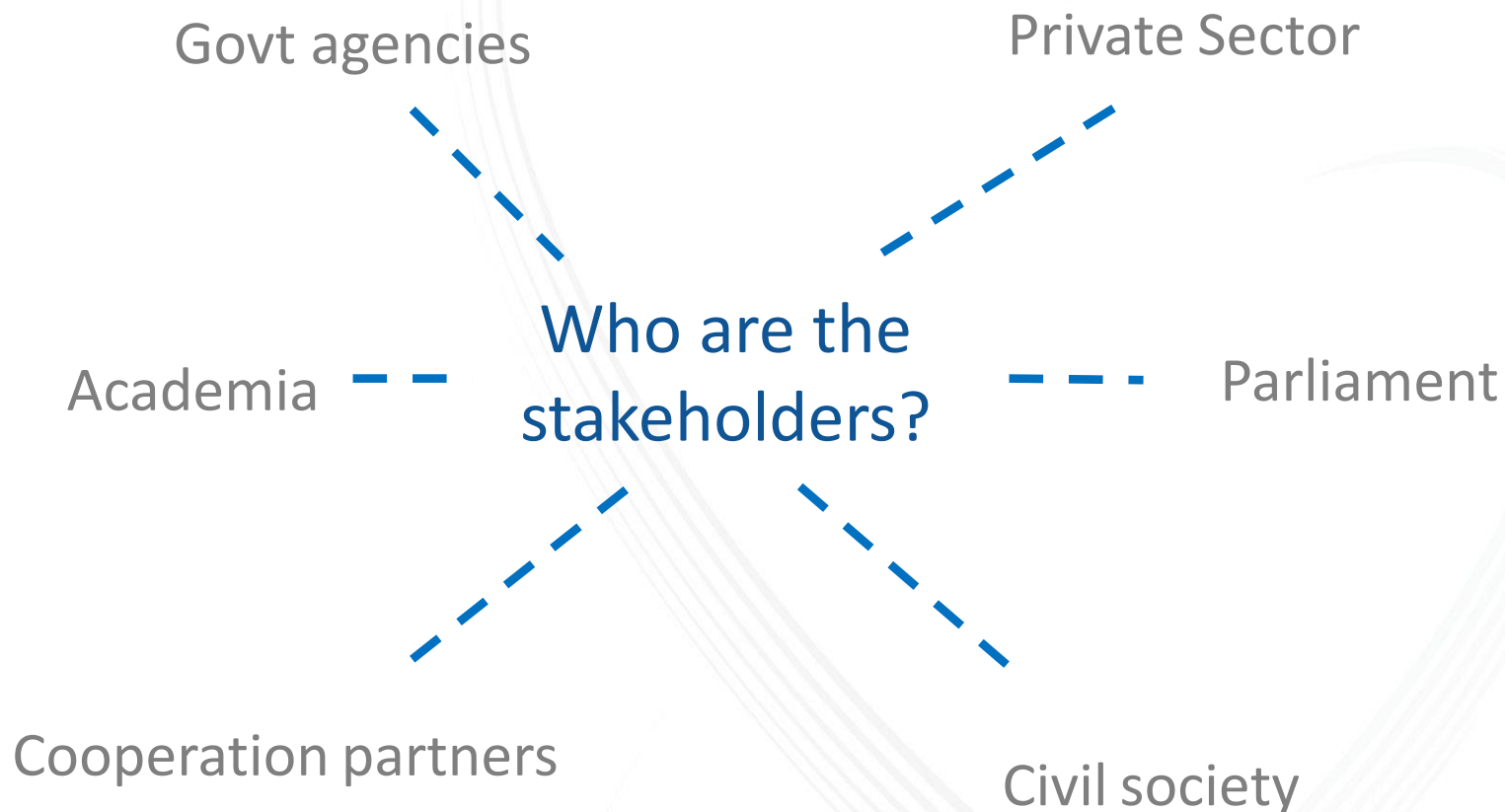
STEP I:
Knowledge of
COUNTRY &
SECTOR
context

STEP II:
Defining
OBJECTIVES
for dialogue

STEP IV:
SETTING UP &
RESOURCING

STEP V:
RECORDING +
REPORTING
the dialogue

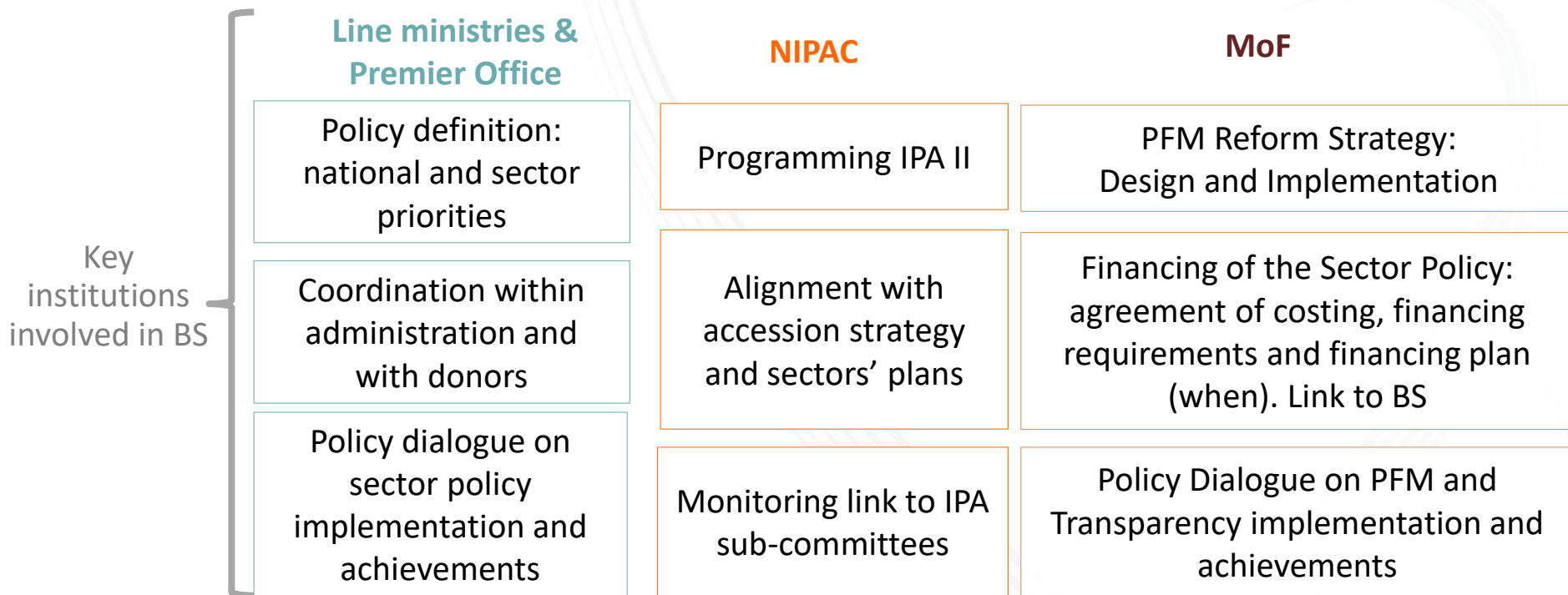
STAKEHOLDER ANALYSIS



THE ROLES: GOVERNMENT

Fulfil the agreed policy implementation within specified timeframe:

- reflected in dynamic interpretation of each eligibility criteria
- in agreed indicators for performance tranches



OUTSIDE GOVERNMENT

Civil society
organisations,
private sector,
Academia



Use predictability of budget:
investment plan, cash management,
Domestic Revenue Mobilisation

Demand better Procurement: quality and
transparency

Demand Transparency and public access to
budgetary information

Demand accountability for results

And also... informing on policy and reforms, consultations and
reporting in specific forum

THE ROLES OF EU

Prepare and engage in policy dialogue with government:

2. Risk Management
Framework: EUD

1. Assessments of eligibility
and performance indicators
for disbursement: EUD and
Sector Institutions

3. Dialogue on all four eligibility
criteria with special focus on
PFM reform, transparency of
budgetary documentation and
policy: EUD and National
Institutions (Sector + MOF)

4. Monitoring with 6-monthly
reporting on progresses: EUD
based on sector data and
PFM data

BUDGET SUPPORT PLACES DIALOGUE AT THE CENTRE OF ATTENTION

- Policy dialogue based on analysis of eligibility
- Policy dialogue helps determine the focus of the SRC
- Conditions for disbursement based on the sector's own results framework
- Choice of indicators will influence the nature and focus of the policy dialogue

POLICY DIALOGUE

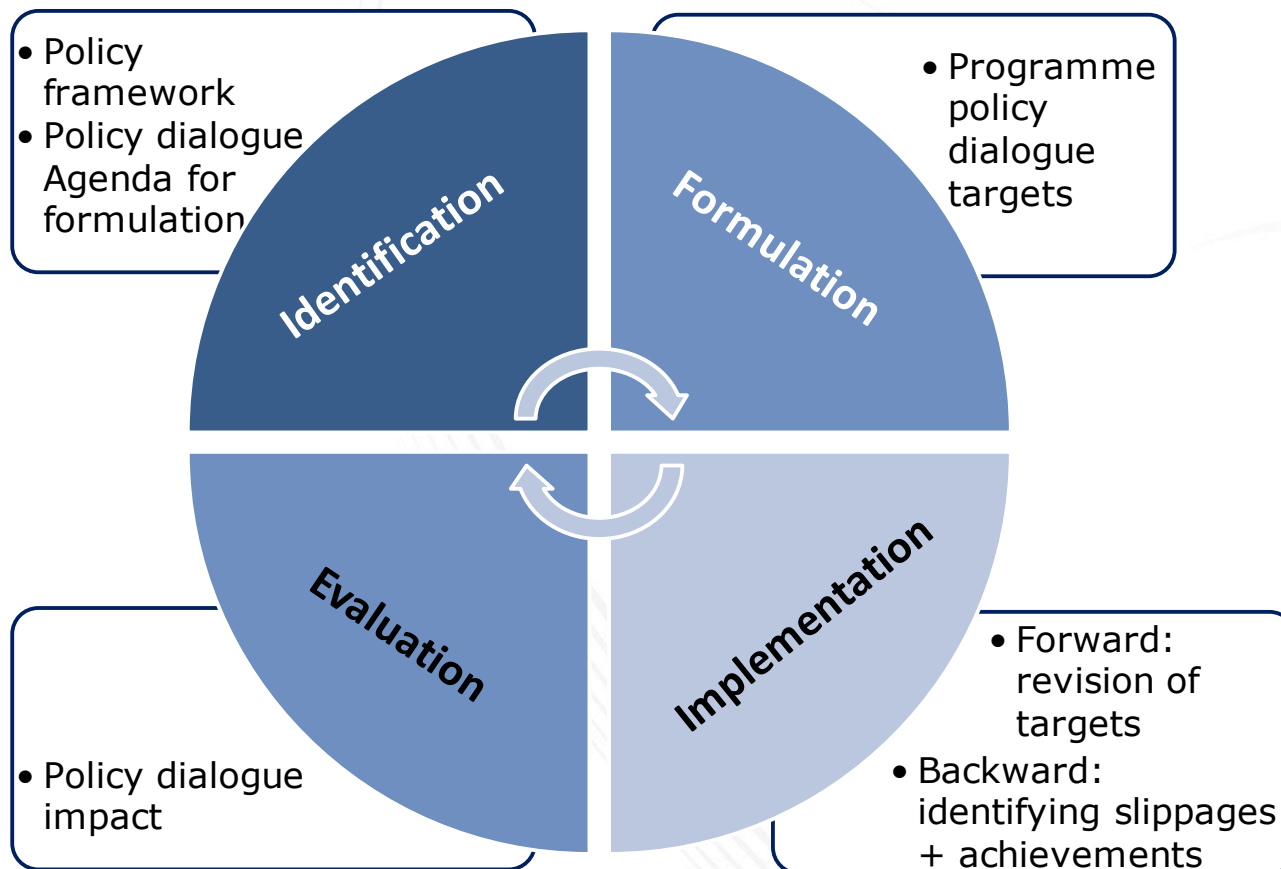
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DIALOGUE DURING PROGRAMME CYCLE



POLICY DIALOGUE

STEP I:
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STEP II:
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SETTING UP &
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STEP V:
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PROPOSED PFM DIALOGUE STRUCTURE

(AS PER A3/DG NEAR)

High-level policy
dialogue

PAR Special Group

SAA Committee/SAPD
Plenary

Strategic dialogue

PFM coordination
group/reform
steering committee

SAA Sub-Committees/SAPD

Operational
dialogue

PFM technical
working
groups

Informal
regular
dialogue

POLICY DIALOGUE

STEP I:
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the dialogue

ROLLING PLAN

Objective for 2016	Inter-locutors	Forum	Whom	Progress achieved
Operational level				
CSO participation in the working groups	MoF	PFM WG	EUD Task mgr	X meetings held with the CSOs
Action plan for arrears clearance	MoF	PFM WG	EUD Task Mgr	Action plan adopted
Strategic level				
CSO inclusion	MoF CSOs	IPMG Informal	HoC	X meetings held with the CSOs
High level				
SAA law revised	MoF	SAA Committee	Dir GEO	Law adopted

Evaluation policy dialogue

- **Keep (a minimum) record of the key dialogue meetings and correspondence.**
- **Update continuously the dialogue plan (rolling policy dialogue matrix).**
- **Issue a brief progress report on policy dialogue objectives in the disbursement transmission note.**